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Contents



Background

2 Methodology

3 Results

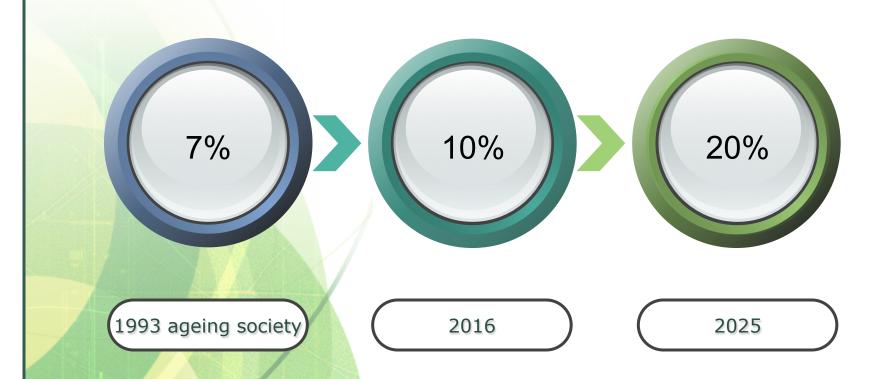
4 Conclusions and Implications



Background



The proportion of people aged 65 and over...



Background



Policy of Taiwan's government in the past decades ...

Enhance
supply of
budget
senior
housing...

High vacancy rates

The occupancy rate of high-end commercial housing is almost 90%

Background



It raises the issue ...

- Why the budget senior housing did not fit consumers' demands but the high-end ones did?
 - Heterogeneous consumers
 - Segmentation

Objective



Segment senior housing market.

2 Illustrate targeted elders' preference for facilities and services

Literature Review



The market segmentation has been used in the studies on elders' consume or travel behaviors (Shufeldt, Oates, and Vaught, 1998; Chen and Wu, 2005)

- Segmentation on senior housing...
 - > Kim, Kim and Kim (2003)
 - Moschis, Bellenger and Curasi (2005)
 - > Lin (2005)
 - > Li (2006)



Methodology



Cluster analysis Group respondents into distinct segments **Factor analysis Facilities factors Factor analysis Market segmentation Convenience sampling** Survey

Questionnaire



382 valid respondents, 55 years of age or older living in Tainan city in 2015

1

- Socioeconomic characteristics
- Demographic characteristics
- Willingness-topay
- Willingness-tomove

2

Lifestyle characteristics

3

Attributes importance of senior housing

Results

Descriptive statistics Age **51-54 55-60** Gender **61-64** ■ 65 and above Male Female

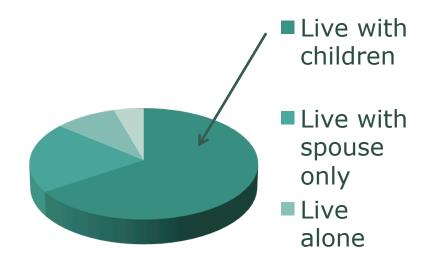
Descriptive statistics



Living Arrangement







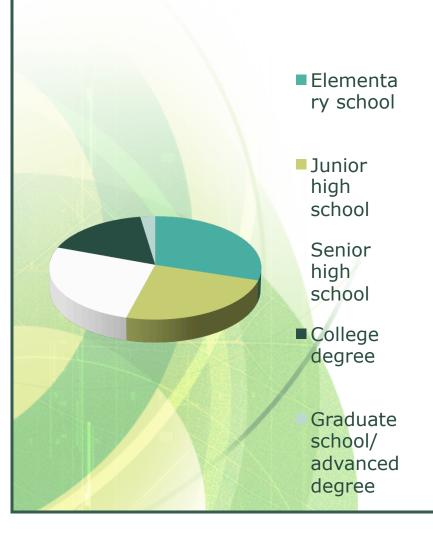
Live with relatives or frineds

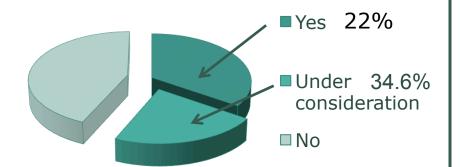
Descriptive statistics



Education

Willingness to move in







Willingness to pay





Table 2. Factor analysis of elders' lifestyle variables.

Factor 1. Leisure activities oriented Enjoy social activities Enjoy travelling and visiting Enjoy spending money for leisure Enjoy purchasing new items O.505 Factor 2. Family oriented Factor 3. Fashion oriented Factor 4. Self-reliant Factor 5. Learning oriented Enjoy cocial activities Enjoy spending money for leisure Enjoy purchasing new items O.505 Place importance on family Enjoy eating dinner with family Enjoy eating dinner with family Enjoy living in big cities Like trendy and novel items Trust product advertisement for purchasing Being optimistic about cancer treatment in the feature Prefer imported products more than domestic ones O.393 Fully knowing product before purchasing Care health-related information O.587 My poor health might increase burden on children Enjoy Chinese culture related activities such as Chinese calligraphy or painting Often read newspapers or magazines O.680 Factor 6. Adaptive Factor 7. Social I think I am healthier than others of the same age I can adapt well to new conditions I tanticipate volunteering often O.686	Factor	Lifestyle variables	Factor loading
Factor 3. Fashion oriented Factor 4. Self-reliant Factor 5. Learning oriented Factor 5. Learning oriented Factor 6. Adaptive Factor 7. Social Factor 7. Social Figure imports ground money for leisure Enjoy spending money for leisure Enjoy purchasing new items Enjoy purchasing new items O.505 Place importance on family Enjoy eating dinner with family Enjoy eating dinner with family Enjoy living in big cities Like trendy and novel items Trust product advertisement for purchasing Being optimistic about cancer treatment in the feature O.456 Prefer imported products more than domestic ones O.393 Fully knowing product before purchasing Care health-related information My poor health might increase burden on children O.571 Enjoy Chinese culture related activities such as Chinese calligraphy or painting Often read newspapers or magazines O.680 Factor 6. Adaptive Factor 7. Social I go to church or temple often O.505 O.505 O.674 O.779 I go to church or temple often O.505 O.505 O.6754 O.505 O.754 O.505 O.754 O.505 O.505		Enjoy social activities	0.801
Enjoy purchasing new items Place importance on family Enjoy eating dinner with family Enjoy living in big cities Like trendy and novel items Trust product advertisement for purchasing Being optimistic about cancer treatment in the feature Prefer imported products more than domestic ones Factor 4. Self- reliant Factor 5. Learning oriented Factor 6. Adaptive Enjoy purchasing new items 0.505 Place importance on family 0.790 Enjoy chiese culture related activities such as Chinese calligraphy or painting Often read newspapers or magazines Vell arranging retirement life I think I am healthier than others of the same age 1 can adapt well to new conditions I go to church or temple often	Factor 1. Leisure	Enjoy travelling and visiting	0.756
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Factor 5. Learning Often read newspapers or magazines Well arranging retirement life I think I am healthier than others of the same age I can adapt well to new conditions I go to church or temple often O.680 O.647 O.608 I think I am healthier than others of the same age I can adapt well to new conditions O.680 O.779 I go to church or temple often O.680 O.698		My poor health might increase burden on children	0.571
Well arranging retirement life 0.608 I think I am healthier than others of the same age 0.779 I can adapt well to new conditions 0.754 Factor 7. Social I go to church or temple often 0.698	Factor 5. Learning		0.680
Factor 6. AdaptiveI think I am healthier than others of the same age0.779I can adapt well to new conditions0.754Factor 7. SocialI go to church or temple often0.698	oriented	Often read newspapers or magazines	0.647
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Factor 7. Social I go to church or temple often 0.698		I think I am healthier than others of the same age	0.779
	Adaptive	I can adapt well to new conditions	0.754
oriented I participate volunteering often 0.686	Factor 7. Social	I go to church or temple often	0.698
- participate volunteering orden	oriented	I participate volunteering often	0.686

Table3. Factor analysis of housing facility attributes.

Factor	The preferred attributes of senior housing facilities	Factor loading
	Adequate service from staff	0.821
	Staff can respond to emergency	0.770
	Ambulance offering	0.740
	There are calling bells in bedrooms	0.732
Factor 1.	Barrier-free environment	0.717
Responsiveness	Disaster-free environment	0.643
Responsiveness	Shuttle bus offering	0.639
	Health care institution in neighborhood	0.619
	Public security	0.572
	Collaboration with hospital	0.566
	Install surveillance cameras in entrances	0.481
	Provide meal services for visitors	0.707
	Cleaning service for bedrooms	0.686
Factor 2.	Provide guest rooms for visitors	0.671
Empathy	Adequate daily services	0.614
Linpatity	Special bus for medical care	0.570
	Room services	0.544
	Shopping tour weekly	0.468
Factor 3.	Attractive interior design	0.893
Interior Tangibles	Attractive buildings' appearance	0.887
Interior rangibles	Diversified room types	0.630
Factor 4.	There are parks near by	0.719
Outdoor Tangibles	There are walking paths near by	0.657
Factor 5.	Special diet service	0.765
Assurance	Clinic services regularly	0.508
Assurance	Religion-related facilities	0.472



Cluster analysis



Hierarchal cluster analysis

%K-means

 Seen lifestyle factors are selected to perform the market segmentation

Five-cluster solution

>\$1:95 observations

>S2: 36 observations

>S3: 55 observations

>S4: 54 observations

>S5: 84 observations

Iabicti

Segment members' mean lifestyle factor scores



Lifestyle factors	S1 (N=95)	S2 (N=36)	S3 (N=55)	S4 (N=54)	S5 (N=84)	F-test
Leisure activities oriented	0.4320	-1.4032	-0.4313	-0.3016	0.3485	43.864***
Family oriented	0.2628	0.6352	0.7084	-1.4983	-0.0415	76.065***
Fashion oriented	-0.7955	-0.4601	0.1382	0.0793	0.5651	40.489***
Self-reliant	0.5802	0.8239	-1.1580	-0.2721	-0.0450	51.411***
Learning oriented	-0.1175	0.3070	-0.9624	-0.1180	0.4183	25.553***
Active	0.4140	-0.8261	0.2857	0.3430	-0.3087	19.466***
Social oriented	0.2379	-0.6934	0.01392	-0.7742	0.3056	20.595***

Table 5. crosstab analysis results

Demographic variables	Level	Segment S1 (N=95)	S2 (N=36)	S3 (N=55)	S4 (N=54)	S5 (N=84)
Willingness to move in (***)	Yes	42.1%	22.2%	54.5%	38.9%	23.2%
	Under consideration	43.2%	52.8%	20.0%	38.9%	52.1%
	No	14.7%	25.0%	25.5%	22.2%	24.6%
Willingness to pay (***)	Below 9999	51.6%	36.1%	63.6%	48.1%	39.4%
	10000-14999	24.2%	52.8%	29.1%	31.5%	35.2%
	15000-19999	13.7%	8.3%	3.6%	18.5%	17.6%
	20000-24999	10.5%	2.8%	0.0%	1.9%	4.2%
	25000 and above	0.0%	0.0%	3.6%	0.0%	3.5%
Age (***)	50-54	30.5%	30.6%	10.9%	24.1%	45.8%
	55-59	15.8%	36.1%	9.1%	22.2%	21.8%
	60-64	17.9%	16.7%	16.4%	24.1%	11.3%
	65 and older	35.8%	16.7%	63.6%	29.6%	21.1%
Existing living arrangement (***)	Live with children Live with spouse only Live alone Live with relatives or friends	67.4% 18.9% 10.5% 3.2%	72.2% 22.2% 2.8% 2.8%	63.6% 16.4% 10.9% 9.1%	51.9% 20.4% 25.9% 1.9%	69.0% 22.5% 3.5% 4.9%
Education (***)	Elementary school Junior high school Senior high school College degree Graduate school/ advanced degree	25.3% 23.2% 33.7% 16.8% 1.1%	25.0% 38.9% 22.2% 13.9% 0.0%	60.0% 18.2% 12.7% 9.1% 0.0%	31.5% 14.8% 31.5% 22.2% 0.0%	17.6%% 27.5% 28.9% 20.4% 5.6%

Table6. Segment members' mean facilities factor scores.

	facilities factors	S1 (N=95)	S2 (N=36)	S3 (N=55)	S4 (N=54)	S5 (N=84)	F-test
	Responsiveness	0.2229	0.2882	0.0859	-0.1270	-0.2072	3.885***
(Empathy	0.0034	0.1434	0.1680	0.5370	0.1005	5.029***
	Interior Tangibles	-0.1464	-0.3768	-0.1430	-0.1187	0.2940	5.583***
	Outdoor Tangibles	0.0983	-0.2185	0.1186	0.0835	-0.0246	0.968
STATE OF THE PARTY	Assurance	0.1235	-0.5573	0.0150	-0.1761	0.1198	4.228***

Table7. Frequencies of reason for under consideration / no willing to move in.

Reason	U n d e r consideration	No willing
Have bad impression on senior housing	2	5
Worry about the unfitted facilities of senior housing	3	3
Worry about the unfamiliar environment	4	3
Worry about their affordability of senior housing	4	3
Have been satisfied with existing place	7	2
Prefer to live with their children	5	4

Table7. Frequencies of reason for under consideration / no willing to move in.

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Worry about the unfamiliar environment	4	3
Worry about their affordability of senior housing	4	3
Have been satisfied with existing place	7	2
Prefer to live with their children	5	4



Targeted segment: Traditional retirees





Managerial implications



- Senior housing provider should create empathic and low-price product to fulfill targeted elders' need.
- **STP** should be taken to increase occupancy rate of senior housing.

Limitation



***However...**

Constraints of convenience sampling.

